

**New members to Singapore Totalisator Board (Tote Board)**

**Mr Chew Hock Yong (周福榮)**  
**Permanent Secretary (Social and Family Development)**



Mr Chew Hock Yong, 51, held various appointments in the Ministry of Defence, Ministry of Communications, Ministry of Home Affairs and Ministry of Finance before his appointment as Deputy Secretary of the then Ministry of Community Development, Youth and Sports in 2004. He was Chief Executive, Land Transport Authority before his appointment as Second Permanent Secretary (National Development) in 2014, overseeing Municipal Services Office. Since 1 May 2016, Mr Chew has been appointed as Permanent Secretary (Social and Family Development)

**Ms Anita Fam (范秀平)**



Ms Fam is a full-time volunteer with extensive experience, knowledge and networks in the social service sector. She is very involved in the social service sector and serves as Board Director in many voluntary welfare and non-profit organisations in the sectors of healthcare, social service and other related areas. Ms Fam has very strong ground experience and networks which are important ground-sensing signals to provide strategic advice to the grant-making programmes of Tote Board.

**Mrs Fang Ai Lian (方愛蓮)**  
**Advisor, Far East Organisation**



Mrs Fang has a rich and wide-ranging professional career in accounting and auditing and served in many private organisations and public sector organisations as Director. In addition to her illustrious and credible professional experience and expertise, Mrs Fang is also very active in the voluntary and philanthropy sectors, having served in various capacities such as Chairman of Charity Council and President of Home Nursing Foundation. She is also recognised for her contributions as Friends of MCYS, for enhancing corporate governance and instilling public confidence in the charity sector. With her practitioner's experience and ground-sensing, Mrs Fang will be able to contribute to the grant-making programmes in Tote Board, especially in the area of directing our grant resources to achieve impactful outcomes in the community.