

TECHNOLOGY WITH RIGHT ACTIVATION PARAMETERS AND GOOD CLINICAL RESPONSE: SAVE LIVES

- CARE REDESIGN
- WORKFORCE TRANSFORMATION
- AUTOMATION, IT, ROBOTICS INNOVATION

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1. Define Problem, Set Aim

Background

- Ng Teng Fong General Hospital (NTFGH) which opened in 2015, annually has about 100,000 A&E attendances and 40,000 hospital admissions. As a new hospital with medical and nursing staff from across the world working together under a high workload to deal with acutely ill patients resulted in delays in recognizing deteriorating patients and failure to activate help cost lives.
- In the first year, NTFGH faced an incidence of 1.64 cardiac arrests per 1000 hospital admissions and a serious reportable event of a preventable patient death. Staff feared to call and did not know whom to call for help despite having a hospital policy "Peri-Arrest Criteria for Code Blue Activation" (PCCAA) on recognizing deteriorating patients.

Problem/Opportunity for Improvement

- Deteriorating patients who met the PCCAA criteria were still missed and the Code Blue Team was not activated. In 2016, the cardiac arrest rate was 1.2 per 1000 hospital admissions.
- This led to the drive to innovate by integrating the existing digitalized activation process with the automation of triggering of alerts from the Electronic Medical Record (EMR) system with a multidisciplinary team of clinical and non-clinical members.

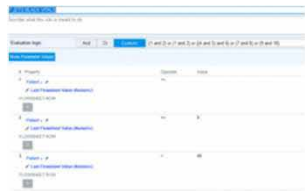
Aim

- To reduce cardiac arrest rate by 25% from 1.2 to <0.9 in NTFGH by 2019.

2. Strategy for Change

EMR Based Automated Alerts for Peri-Arrest Patients

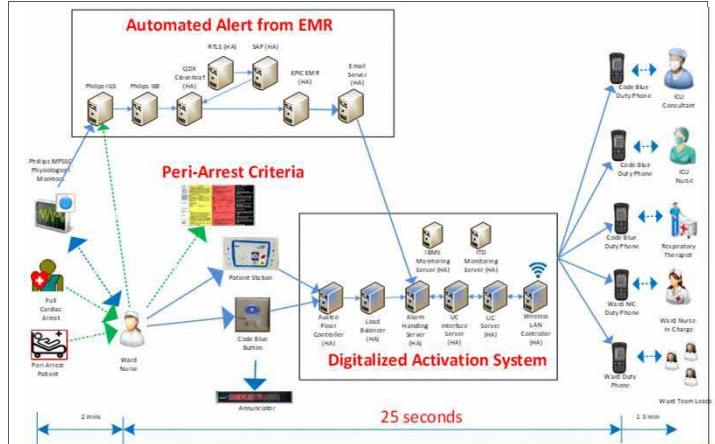
- In-house derivation, validation and implementation of the medical Peri-Arrest criteria to build automated alert algorithm on the EMR.



- End-to-end process and system integration where the nurse validates patient's vitals on a bedside monitor which auto-flows to the EMR's built-in algorithm with necessary filters for certain locations and patients who do not need higher support care.



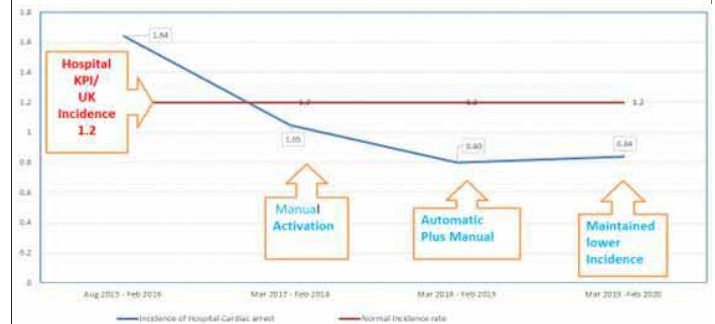
- Peri-Arrest criteria once met, will trigger an automated alert to a digitalized activation system which sends the alert to all code blue team members simultaneously who receive the alert within 25 seconds.



3. Interventions and Results

Improvement in Cardiac Arrest Rate

- Cardiac arrest dropped 25% from 1.2 to 0.8 per 1000 hospital admissions over a period of 12 months since implementation of "Post Automation" with only 10% increase in workload
- Increased pick up of patients in Peri arrest situation, with survival rate of approximately 70% as compared to average 20% in cardiac arrests. No SREs for preventable deaths as all deteriorating patients were captured by the system and the Code Blue Team activated.
- For Jun 2018 and Nov 2019, there were no cardiac arrests. Further, for 6 out of the 23-month implementation period there was only 1 cardiac arrest per month. Able to sustain cardiac arrest at 0.8 for 1000 hospital admissions from Mar 2018 to Feb 2020.



4. Learning Points

- Involvement of non-clinical colleagues in implementation of from the start. They are now apart of the Cardiac Life Support Committee.
- Using existing technology and infrastructure as a safety net and to automate data input and filtering functions has saved lives and allowed nurses to concentrate on patient care.
- Multidisciplinary approach and patience is the key to developing, implementing and sustaining innovation and improvement.

